UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 06, 2026

FORTUNE BRANDS INNOVATIONS, INC.

(Exact name of Registrant as Specified in Its Charter)

Delaware	**1-35166**	**62-1411546**
(State or Other Jurisdiction of Incorporation)	**(Commission File Number)**	**(IRS Employer Identification No.)**
1 Horizon Way Building N Deerfield, Illinois		**60015-3888**
(Address of Principal Executive Offices)		**(Zip Code)**

Registrant's Telephone Number, Including Area Code: 847 484-4400

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value $0.01 per share	FBIN	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On November 6, 2026, the Board of Directors (the "Board") of Fortune Brands Innovations, Inc. ("Fortune Brands" or the "Company") elected Mr. Victor Grizzle as a Class I member of the Board, effective January 1, 2027. Mr. Grizzle will serve on the Board for a term continuing until the 2027 Annual Meeting of Stockholders. The Board also appointed Mr. Grizzle to serve as a member of the Nominating and Governance Committee and the Compensation Committee.

The Board determined that Mr. Grizzle qualifies as an independent director, including for purposes of serving on the Compensation Committee, under the New York Stock Exchange listing rules and the rules and regulations of the Securities Exchange Act of 1934 (the "Exchange Act"). There are no arrangements or understandings between Mr. Grizzle and any other person pursuant to which Mr. Grizzle was selected as a director. There are no family relationships between Mr. Grizzle and any director or executive officer, and there are no transactions in which Mr. Grizzle has or will have an interest that would be required to be disclosed pursuant to Item 404(a) of Regulation S-K under the Exchange Act. Mr. Grizzle will participate in the compensation program for non-employee directors described in its Definitive Proxy Statement filed with the U.S. Securities and Exchange Commission on March 30, 2026 (the "Proxy Statement").

Also on November 6, 2026, Mr. A. D. David Mackay notified the Company that he intends to retire from the Board, effective December 9, 2026. Mr. Mackay's decision to retire is in keeping with the Company's disclosure in the Proxy Statement that Mr. Mackay intended to retire prior to the Company's 2027 Annual Meeting of Stockholders and not because of a disagreement with the Company on any matter.

In connection with Mr. Grizzle's election to the Board and Mr. Mackay's retirement from the Board, Ms. Ann Fritz Hackett, with her consent, has been reclassified, effective as of December 9, 2026, as a Class III director, solely for the purpose of rebalancing the members of the Board into three classes that are as nearly equal in size as is reasonably practicable, consistent with the Company's Amended and Restated Certificate of Incorporation. On November 6, 2026, Ms. Hackett notified the Company that she intends to retire from the Board, effective immediately following the 2027 Annual Meeting of Stockholders. Ms. Hackett's decision to retire is in keeping with the Company's previous disclosures about anticipated future director retirements and not because of a disagreement with the Company on any matter.

The Company thanks Mr. Mackay and Ms. Hackett for their years of service on the Board.

Item 7.01 Regulation FD Disclosure.

A copy of the press release issued by the Company on November 9, 2026 is furnished as Exhibit 99.1 to this Form 8-K (the "Press Release") and is hereby incorporated herein by reference.

The information furnished pursuant to this Item 7.01, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities under that section and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933 or the Exchange Act.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
99.1	Press Release dated November 9, 2026, issued by Fortune Brands Innovations, Inc.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Fortune Brands Innovations, Inc.

Date: November 9, 2026

By: /s/ Jack N. Melamed
Jack N. Melamed
Interim Chief Legal Officer and Corporate Secretary

Fortune Brands Elects Victor Grizzle to Board of Directors

Company Also Announces Anticipated Retirements of Longtime Directors David Mackay and Ann Hackett

DEERFIELD, Ill.--(BUSINESS WIRE)—Nov. 9, 2026--Fortune Brands Innovations, Inc. (NYSE: FBIN) (“Fortune Brands” or the “Company”), an industry-leading home, security and digital products company, today announced that the Board of Directors has elected Victor Grizzle as a Class I member of the Board, effective January 1, 2027, and for a term continuing until the Company’s 2027 annual meeting of shareholders.

Grizzle brings more than three decades of leadership experience across building products, industrial manufacturing and engineered products. He currently serves as Executive Chair of Armstrong World Industries, where he previously served for 10 years as President and Chief Executive Officer. During his time as CEO, he oversaw a significant transformation of the business focused on profitable growth, portfolio expansion and operational performance. Earlier in his career, he held senior leadership roles at Valmont Industries and GE. He is also an independent director of Franklin Electric Co.

“Vic’s deep building products experience and successful track record of leading a public company through significant change will strengthen our Board as we support our new team of leaders to improve performance and position Fortune Brands for long-term growth,” said Non-Executive Chair of the Board Susan Kilsby. “He brings valuable perspective on what it takes to manage and grow a strong portfolio of brands, improve operational performance and generate profitable growth. We look forward to welcoming him to Fortune Brands.”

After 15 years of service to the Company and its shareholders, David Mackay has informed the Company of his decision to retire on December 9, 2026. Additionally, Ann Fritz Hackett has informed the Company of her decision to retire, effective immediately following the 2027 annual meeting of shareholders. Mackay and Hackett joined the Board of Directors in 2011 when the Company began trading as an independent, stand-alone publicly traded company following a spin-off from its former parent company.

“We are also grateful to David and Ann for their many years of dedicated service and valuable contributions to Fortune Brands. They have been an integral part of shaping the Company’s history. Their leadership and the continuity they have provided have enabled the Company to evolve and change throughout times of growth and during times of economic challenge. On behalf of the Board, I want to thank David and Ann for their partnership and counsel,” said Kilsby.

About Fortune Brands Innovations

Fortune Brands Innovations, Inc. (NYSE: FBIN) is an industry-leading home, security and digital products company. The Company makes innovative, reliable products that contribute to safety, enhance sustainability and provide luxury for residential and commercial customers. The Company’s trusted brands include Moen, House of Rohl, Aqualisa, SpringWell, Therma-Tru, Larson, Fiberon, Master Lock, Sentry Safe and Yale residential. Learn more at www.fbin.com.

Source: Fortune Brands Innovations, Inc.

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